



## **KLCC (Holdings) Sdn Bhd Risk Policy**

KLCC (Holdings) Sdn Bhd is committed to become a risk resilient organisation.

KLCC (Holdings) Sdn Bhd shall continuously strive to implement:

- Risk management best practices to protect and create value within the set boundaries.
- Risk based decision making by providing a balanced and holistic view of exposures to achieve business objectives.

Managing risk is everyone's responsibility.

A handwritten signature in black ink, appearing to read 'Md Shah Mahmood'.

**Md Shah Mahmood**  
Group Chief Executive Officer  
KLCC (Holdings) Sdn Bhd  
1 May 2021

The enhanced policy anchors on the company's commitment to become a risk resilient organisation through the following elements:

**Commitment to become a risk resilient organisation.**

**Risk resilient**

The organisation strives towards achieving preparedness against uncertainties, ability to adapt to dynamic change of business environment and timely recovery from potential setbacks in achieving business objectives and meeting customers' needs.

**Continuously strive to implement risk management best practices to protect and create value within the set boundaries.**

**Risk management best practices**

Risk management is a comprehensive and integrated process whereby risks are managed to safeguard company interest from threats and uncertainties, to identify opportunities to take risk for enhanced value creation and growth, while ensuring progress and environmental sustainability.

These shall be viewed from portfolio perspective and within pre-defined boundaries that reflect organisation's stance, propensity, and acceptability to take risks in pursuit of business values and objectives.

**Continuously strive to implement risk based decision making by providing a balanced and holistic view of exposures to achieve business objectives.**

**Risk based decision making**

Risk assessment shall be applied at all decision points to ensure decisions made are based on the risk reward trade-off in a holistic, comprehensive and integrated manner.

**Managing risk is everyone's responsibility.**

**Everyone's responsibility**

Risk management is everyone's responsibility from the Board of Directors to each individual employee within their respective areas and accountabilities.

Everyone shall embrace risk management culture through their behaviour and mindset.